# TVA's Coal Procurement Strategy – Flexibility North Carolina Coal Institute's Spring Conference

David Owens, Vice President Coal & Gas Services April 10, 2013



## One of the Nation's Leading Providers of Low-Cost and Cleaner Energy by 2020



Low Rates



Cleaner Air



High Reliability



More Nuclear Generation



Responsibility



Greater Energy Efficiency

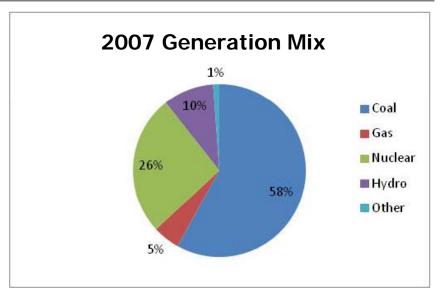
#### Market Forces Impact TVA

- Economic Growth Currently slow, but the Tennessee Valley is poised for a manufacturing rebound
- **Efficiency** Technological advances allow consumer control of energy use; new appliances, digital manufacturing, etc.
- Nuclear High capital investment; low cost fuel
- Gas Game-changer for the power industry
- Coal Low natural gas prices impact demand more than regulations;
   in the short term

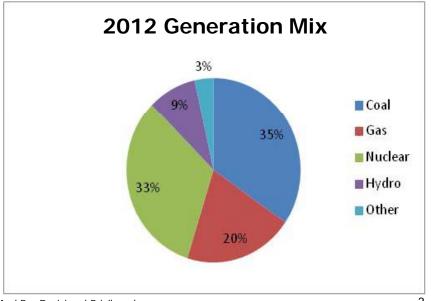


### **TVA Generation Overview**

In 2007, about 58% of TVA's electricity was produced from coal-fired plants

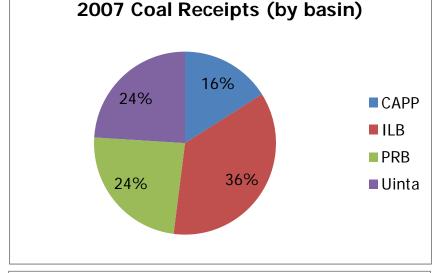


The **2012** generation mix illustrates the shift from coal as the primary energy source to a more balanced portfolio.

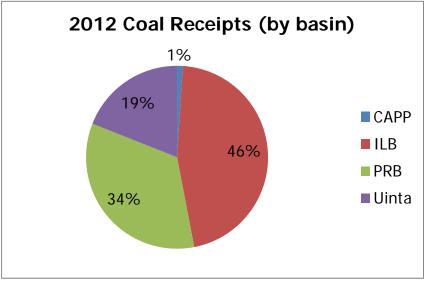


### **M** Coal Burn by Basin

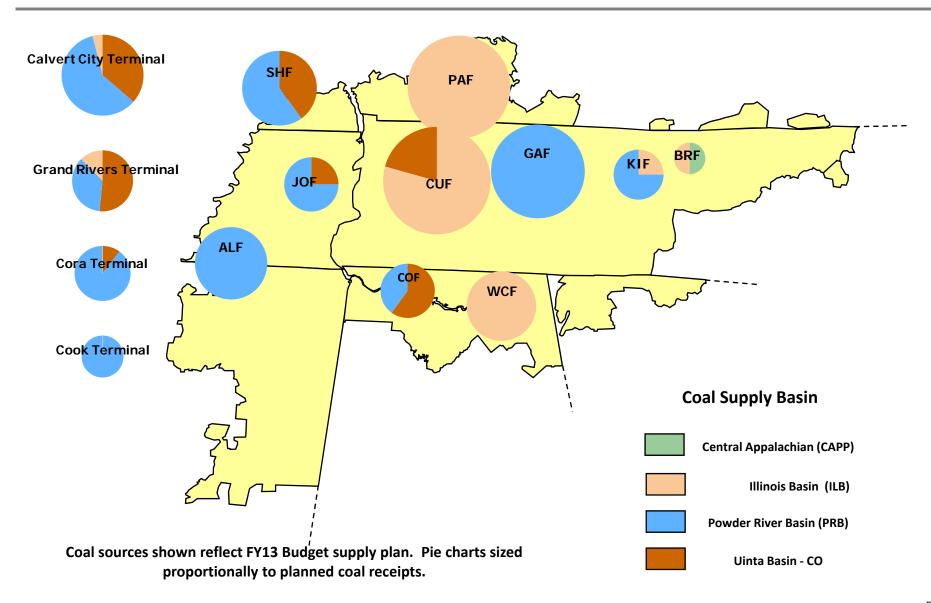
In **2007**, TVA burned coal from all four major basins approximately equally; slightly favoring Illinois Basin (ILB)



As the portfolio of generating assets changed and natural gas prices fell in **2012**, TVA's generation from coal was reduced and the mix of coals shifted further towards the Illinois and Powder River Basins



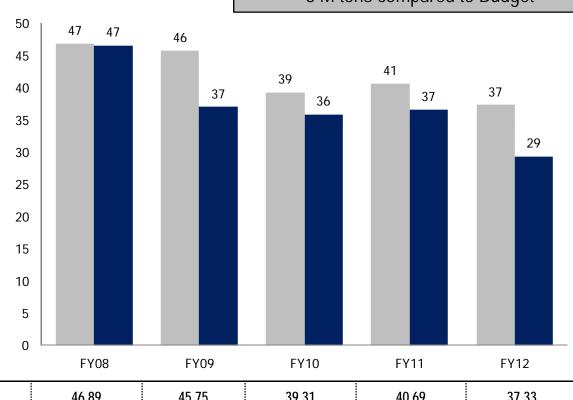
### **W** Coal Supply by Basin





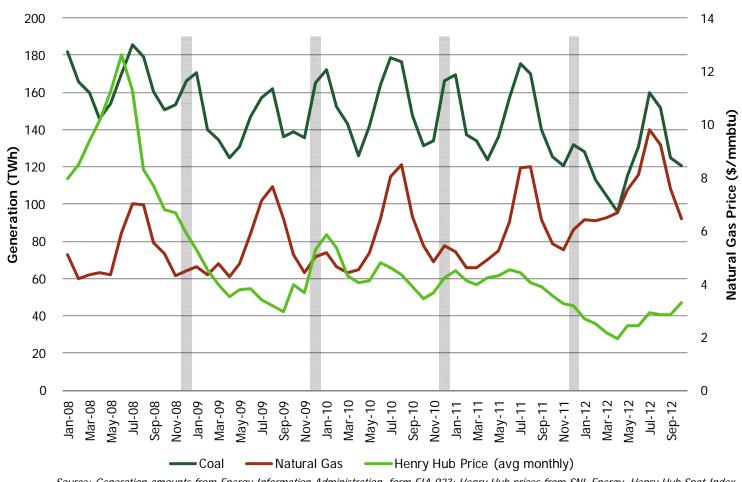
- Historically, TVA has burned approximately 46M tons/year (FY05 – FY08)
- Legacy contracts were based on historical coal generation requirements
- During FY09 and FY10 the generation profile changed from historical trends, resulting in long coal positions
- Coal on gas competition created a downward shift in coal generation beginning in FY09
- FY13 volumes are currently forecasted at 33 million tons

#### Actual FY12 Coal burn decreased 8 M tons compared to Budget



Budgeted Volume (Mton)	46.89	45.75	39.31	40.69	37.33
Actual Volume (Mton)	46.31	36.94	35.67	36.65	29.38
Avg. Actual Henry Hub Gas Price	\$9.03	\$4.47	\$4.52	\$4.13	\$2.73

## As gas prices fell in 2012, TVA and many other utilities increased gas-fired generation.

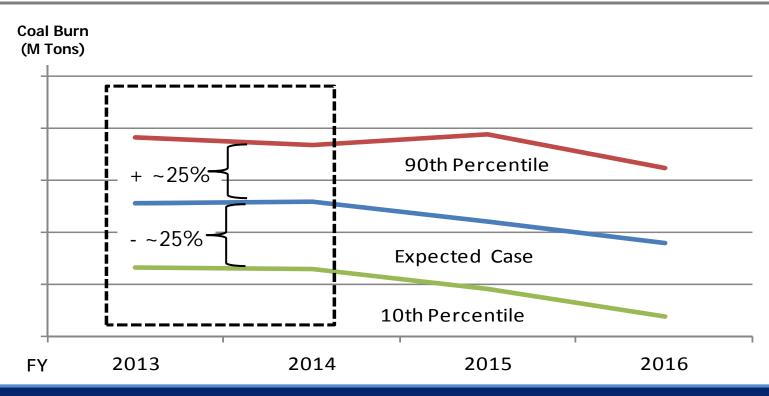


Source: Generation amounts from Energy Information Administration, form EIA-923; Henry Hub prices from SNL Energy, Henry Hub Spot Index

TVA Restricted Information – Deliberative And Pre-Decisional Privileged



#### **Sensitivity Analysis – Value of Flexibility**



The expected range of gas prices will require "operational flexibility" in both TVA's gas and coal portfolios

Latest move in gas prices is toward the upper end of the range

- Spot price \$3.13 to 4.18
- Cal 14 \$3.93 to \$4.28
- Cal 15 \$4.19 to \$4.29



#### **Coal & Gas Services Vision and Focus Areas**

# Provide reliable, cost-effective, and flexible fuel supply for the TVA generation fleet

Focus Area	Definition
Reliability	Maintain a reliable fuel supply with strategies designed to address both short-term disruptions and long-term expectations
Cost	Continually look for opportunities to reduce the overall cost of generation (fuel, operations & maintenance, capital, etc.)
Flexibility	Increase contractual and functional flexibility with layered-supply strategies to improve responses to market changes
	<ul> <li>Test burn to increase fuels approved per plant</li> <li>Identify fuels that can be shared and burned at multiple plants</li> <li>Look for contract optionality (volume and price)</li> <li>Look for transportation flexibility – commitments to burns not minimums</li> </ul>

