

### **Fuel Procurement Strategy**

Dealing With the Interplay Between Coal and Natural Gas

The Coal Institute Caryl Pfeiffer July 14, 2015













### Approach driven by regulatory environment and vertically integrated utility operating outside an RTO

- Recognize that the approach to gas/coal procurement must change to address changes to the generation portfolio
  - Base load traditionally supplied by all coal-fired generation
  - Simple cycle natural gas units aren't competitive with coal and only operated when coal isn't available or insufficient to cover peak demand
  - Combined cycle natural gas unit will operate to cover retired base load coal
  - CC natural gas unit expected to be competitive with coal (at forecast prices) and therefore will operate for economic reasons
  - Coal and natural gas procurement could no longer work independently
- Determining the impact to fuel requirements
  - Identifying the minimum and maximum coal requirements
  - Identifying the minimum and maximum gas requirements
  - Understanding how the burn of each fuel changes with natural gas price

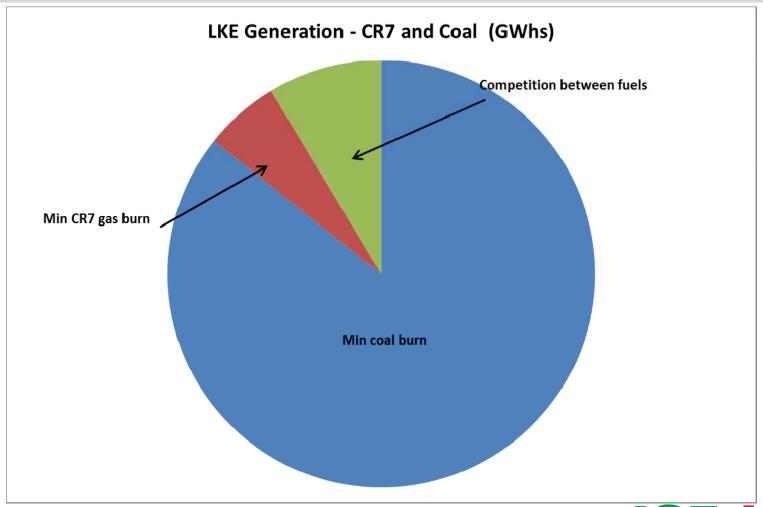


# to address risk and unique market characteristics of coal and gas

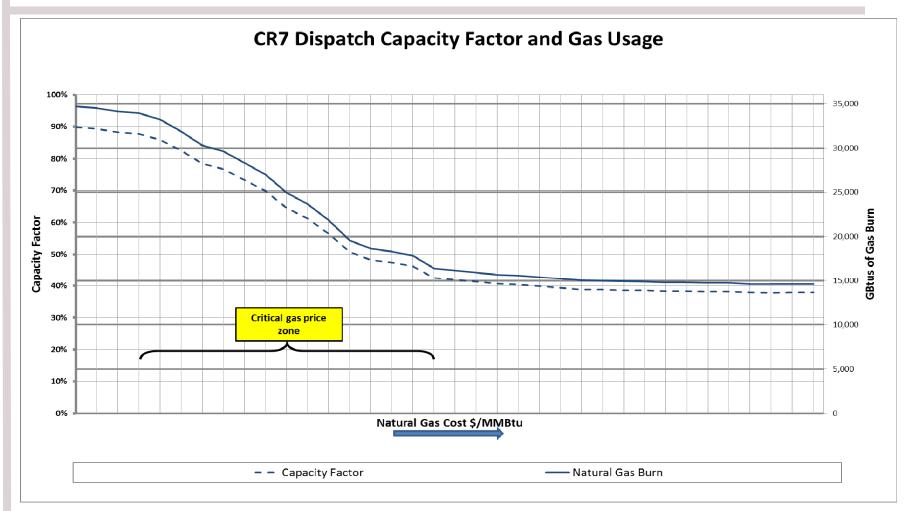
- Risk and important factors that must be considered/managed
  - Volume exposure (over/under procured)
  - Price exposure
  - Reliability
  - Regulatory issues
  - Fuel market conditions (commodity and transport)
- Strategy options to address new fuel dynamics
  - Procure projected need and sell excess fuel as requirements changes
  - Carry additional inventory to address potential swings in coal burn
  - Purchase more fuel in the spot market



## Coal units and Cane Run 7 will be in direct competition for a portion of load requirements



### Relative stability of coal prices means natural gas burn will be primarily driven by natural gas price volatility





#### **Conclusions**

- Solution must fit with business model and regulatory structure
- Identify the need for a change
- Identify the magnitude of the issue (range of burn)
- Identify key risks and other important factors
- Develop options

